



# IIF FUTURE LEADERS GROUP

## PARIS PROGRAM AGENDA

May 15 – 17, 2024

*\*All timings in CEST and subject to change\**

### TUESDAY, MAY 14

6:00 pm – 8:00 pm

#### WELCOME RECEPTION WITH FLG ALUMNI

Before we kick off the program, come get to know your fellow 2024 Future Leaders and meet FLG alumni members over drinks and southwestern French food curated by Michelin star chef, Guy Martin.

Location: [A Noste](#) (6 bis Rue du 4 Septembre, 75002 Paris, France)

Dress code: Smart casual

### WEDNESDAY, MAY 15

9:30 am

#### ARRIVE AT BANQUE DE FRANCE

Please bring your ID to present to the reception desk upon arrival. Coffee will be available.

Address: 31 Rue Croix des Petits Champs, 75001 Paris, France

Dress code: Business casual/professional

10:00 am – 10:15 am

#### WELCOME REMARKS AND PROGRAM INTRODUCTION

##### Speakers:

- Emmanuelle Assouan; Director General Financial Stability and Operations, Banque de France
- Jackie Lewandowski; Chief of Staff, IIF

Location: Banque de France

10:15 am – 10:45 am

#### INNOVATION

Emmanuelle Assouan will discuss what innovation means for a central bank. She will also focus on its operations, discussing recent and pioneering projects in which Banque de France has been involved at both the European and international levels. Speaker: Emmanuelle Assouan; DG Financial Stability and Operations, Banque de France

	<p>Location: Banque de France</p> <p>Discussant: Hannah Anderson; Policy Advisor, IIF</p>
10:45 am – 11:15 am	<p><b>FINANCIAL STABILITY</b></p> <p>François Haas will give a brief overview of how Banque de France acts to preserve financial stability. He will provide key insights on the critical issues shaping financial regulation in the EU and globally.</p> <p>Speaker: Francois Haas; Deputy DG Financial Stability and Operations, Banque de France</p> <p>Location: Banque de France</p> <p>Discussant: Isabel Fernandez Sarabia; Senior Institutional Policy Officer, European Investment Bank</p>
11:15 am – 11:45 am	<p><b>NATURE RELATED FINANCE AND DISCLOSURE</b></p> <p>Jean Boissinot will present the work carried out by both Banque de France and the Network for Greening the Financial System (NGFS) over the past years. He will cover the topics emerging in the financial sphere, the establishment of a conceptual framework of analysis, and ultimately, the aim of developing scenarios to help understand and tackle nature-related financial risks.</p> <p>Speaker: Jean Boissinot; Deputy Director Financial Stability, Banque de France and Head of Secretariat, Network for Greening the Financial System</p> <p>Location: Banque de France</p> <p>Discussant: Boitumelo Sethlatswe; Head, Sustainability, Standard Bank</p>
12:00 pm – 12:15 pm	<p><b>WALK TO COMET MEETINGS - PLACE DES VICTOIRES</b></p> <p>Address: 12 Rue du Mail, 75002 Paris, France</p> <p>Please note Comet Meetings is a four-minute walk from Banque de France.</p>
12:15 pm – 1:10 pm	<p><b>LUNCH AT COMET MEETINGS</b></p>
1:15 pm – 2:00 pm	<p><b>OVERVIEW OF THE INDUSTRY – SHIFTS IN THE BANKING LANDSCAPE AND STRATEGIC PRIORITIES</b></p> <p>BCG's Global Lead of the Financial Institutions practice, Saurabh Tripathi, will present &amp; discuss the shifting in the banking landscape and associated strategic priorities. From increasing regulatory pressure to the complex stakeholders' environment big banks, financial institutions must navigate a fast-evolving context, where finance and commerce become more intricate. Adopting a bold way of thinking beyond the bank's frontiers will be critical to succeed in this unprecedented shift.</p> <p>Speaker: Saurabh Tripathi; Managing Director &amp; Senior Partner, BCG</p> <p>Location: Comet Meetings</p> <p>Discussant: Batool Zaidi; Senior Vice President - Group Strategy, First Abu Dhabi Bank</p>
2:00 pm – 2:15 pm	<p><b>WELLNESS BREAK</b></p>
2:15 pm – 3:00 pm	<p><b>GENERATIVE AI – EXPECTED IMPACTS BEYOND FINANCIAL SERVICES</b></p>

	<p>Nicolas de Bellefonds, leading BCG's AI and Generative AI efforts globally, will present and discuss GenAI's significant opportunities for financial institutions and beyond, alongside the potential new risks that must be mitigated. The strategic use of AI, especially the combination of Generative AI for creation and dialog with Predictive AI for decision-making and optimization, has already proven its ability to unlock significant value for early movers, urging leaders to educate themselves and define their own Gen AI ambitions.</p> <p>Speaker: Nicolas de Bellefonds; Managing Director and Senior Partner, BCG</p> <p>Location: Comet Meetings</p> <p>Discussant: Ivan Burgara; Economist, IIF</p>
3:00 pm – 3:15 pm	<b>COFFEE BREAK</b>
3:15 pm – 4:00 pm	<p><b>BREAKOUT SESSIONS</b></p> <p>During breakout sessions, participants will be able to dive deep into one of the hot topics of financial institutions' shifting context in small groups with BCG's leading subject-matter experts. The participants will share the highlights of their discussions in the next session.</p> <p>We will divide the class into groups to discuss one of the three topics below:</p> <ul style="list-style-type: none"> <li>➤ Leverage Generative AI to rethink your competitive advantage with Frédéric Boutet and Anouk Lazare.</li> <li>➤ Turn Risk and Compliance into a competitive advantage with Thibault Lassignardie and Jean-Michel Binefa.</li> <li>➤ Turn Social and Environmental responsibilities into a competitive advantage Douglas Beal and Estelle Vlasselaer.</li> </ul> <p>Location: Comet Meetings</p>
4:00 pm – 5:00 pm	<p><b>REFLECTIONS GOING INTO THE IIF EUROPEAN SUMMIT</b></p> <p>After the breakout sessions, we will come back together and share our reflections with the full group. To conclude the day of programming, BCG managing directors and partners will highlight the key trends and facts about sustainable finance as we prepare for the IIF European Summit.</p> <p>Speakers:</p> <ul style="list-style-type: none"> <li>• Thibault Lassignardie; Managing Director &amp; Partner, BCG</li> <li>• Amine Benayad; Managing Director &amp; Partner, BCG</li> </ul> <p>Location: Comet Meetings</p>
7:00 pm – 9:00 pm	<p><b>EUROPEAN SUMMIT WELCOME DINNER</b></p> <p>Address: Ritz Paris Hotel, 15 Pl. Vendôme, 75001 Paris, France</p> <p>Dress code: Business formal/cocktail</p>

## THURSDAY, MAY 16

## IIF European Summit - Leveraging Sustainable Finance for Growth, Innovation and The Net Zero Transition

7:30 am – 8:30 am	<b>REGISTRATION AND BREAKFAST AT BNP PARIBAS</b> Address: 16 Boulevard des Italiens, Paris, France Dress code: Business casual/professional
8:30 am – 12:20 pm	<b>MORNING PROGRAMMING</b> <i>Please look at the IIF European Summit agenda for further information.</i>
12:20 pm – 1:30 pm	<b>NETWORKING LUNCH</b>
1:30 pm – 6:00 pm	<b>AFTERNOON PROGRAMMING</b> <i>Please look at the IIF European Summit agenda for further information.</i>
7:30 pm – 9:30 pm	<b>FLG CLASS OF 2024 SOCIAL DINNER</b> Join us for food and drinks at shift, located in Hôtel HOY. MESA prides itself on working with small independent producers with local ingredients to bring you a unique sustainable dining experience. Location: <a href="#">MESA</a> (68 R. des Martyrs, 75009 Paris, France) Dress Code: Smart casual

## FRIDAY, MAY 17

8:45 am	<b>ARRIVE AT BNP PARIBAS</b> Address: 16 Bd des Italiens, 75009 Paris, France Please bring your ID to present to the reception desk upon arrival. Dress code: Business casual/professional
9:00 am – 10:00 am	<b>IN CONVERSATION WITH JEAN LEMIERRE</b> BNP Paribas Chairman Jean Lemierre will discuss priorities for 2024, and the key challenges and opportunities facing BNP, the European Union's leading bank, and the financial industry at large. With a background from multiple sectors and financial institutions, Jean Lemierre will share lessons learned from his professional journey. Location: BNP Paribas Speaker: Jean Lemierre; Chairman of the Board of Directors, BNP Paribas Moderator: Jacqueline Lewandowski; Chief of Staff, IIF Discussants: Alizeh Hussain; Vice President, Regulatory Affairs, JPMorgan Chase, and Ankita Thakkar; Vice President, Strategy and Investor Relations, Goldman Sachs
10:15 am	<b>ARRIVE AT LSEG/LCH</b> Address: 18 Rue du 4 Septembre, 75002 Paris, France

	<p>Please bring your ID to present to the reception desk upon arrival. LSEG/LCH is a 3-minute walk from BNP Paribas. Coffee will be available.</p> <p>Dress code: Business casual/professional</p>
10:30 am – 10:40 am	<p><b>WELCOME REMARKS FROM CORENTINE POILVET-CLEDIERE</b></p> <p>Location: LSEG</p> <p>Speaker: Corentine Poilvet-Clediere; CEO, London Clearing House SA</p>
10:40 am – 11:00 am	<p><b>IN CONVERSATION WITH BERNARD OSTA</b></p> <p>Vestiaire Collective CFO Bernard Osta will discuss the intersection of fashion, sustainability, and finance. After spending 15 years in investment banking at Lazard and Goldman Sachs, Bernard will highlight the work being done at Vestiaire Collective to transform the fashion industry and why they believe they are leading the circular fashion movement.</p> <p>Location: LSEG</p> <p>Speaker: Bernard Osta; Chief Financial Officer, <a href="#">Vestiaire Collective</a></p> <p>Moderator: Francois Souchet; International &amp; Content Strategy, <a href="#">Paris Good Fashion</a></p>
11:00 am – 12:15 pm	<p><b>INNOVATION, CLOUD &amp; CYBERSECURITY</b></p> <p>Technological innovation continues to drive new opportunities and risks in the financial services ecosystem. How will emerging technologies evolve in the future of finance? What is being done to extend trust and security in financial services? And what will this mean for the institutions our future leaders will head? This session will begin with a focus on technology—AI, data, cloud computing, quantum, and security— and how these new tools are being deployed. This will be followed by a focus on developments and implications in different verticals starting with capital markets. We will look at how tech and innovation can generate value for customers, the enterprise, and the economy as well as the geopolitical perspective with the impacts of data policy and national security considerations.</p> <p>Location: LSEG</p> <p>Speakers:</p> <ul style="list-style-type: none"> <li>• Anne Leslie; Cloud Risk &amp; Controls Leader EMEA, IBM Cloud for Financial Services</li> <li>• Alexandre Godingen; Chief Technology Officer, London Clearing House (LCH) SA</li> <li>• Gilles Saint-Romain; Head of Digital Public Affairs, Groupe BPCE</li> </ul> <p>Moderator: Conan French; Director, Digital Finance, IIF</p> <p>Discussant: Cherrelle Eid; Platform Advisor, Julius Baer</p>
12:15 pm – 1:00 pm	<p><b>NETWORKING LUNCH AT LSEG</b></p>
1:00 pm – 2:00 pm	<p><b>‘PARIS GOOD FASHION’ SUSTAINABLE FASHION WORKSHOP</b></p> <p>Paris Good Fashion has committed to making Paris an exemplary capital of sustainable fashion by 2030. This session will discuss their progress to date and</p>

how the whole fashion value chain, from designers to consumers are rethinking and evolving how we wear, use and reuse, fashion. Key questions include: what are the opportunities, recent innovations, how are both consumers and policy driving changes in the industry, and where can the financial industry and investment support progress?

Speakers:

- Laure Betsch; Co-founder, [Fairly Made](#)
- Mina Bishop; Senior Manager, Circular Economy, KPMG

Moderator: Francois Souchet; International & Content Strategy, [Paris Good Fashion](#)

Discussant: Léa Dunand-Chatellet; Head of Responsible Investment Department, DNCA FINANCE